

Governance Strategy Document

The development of Knowledge Unlatched (KU) is guided by its library and publisher stakeholders since both communities are vital to KU's success.

Libraries

KU has a two-tier approach to library governance consisting of a Library Steering Committee (KU strategy) and the Title Selection Committee (KU content).

1. KU Supporters: Definition and Benefits

A KU Supporter is an institution that consistently supports KU, i.e. it has contributed to at least two KU collections that have been unlatched. Supporting Libraries are the backbone of KU's outreach activities and have significant influence on its development. A Participating Library is an institution that has pledged for one KU collection to date.

All Supporting Libraries enjoy the following benefits:

- i. **Participation in KU Governance:*** Supporters are entitled to participate in KU's strategic development through regular communication about KU's development beyond its present scope of activity. They will serve as a sounding board on major decisions about the direction of the initiative.
- ii. **Nomination and voting:*** Supporters will nominate and vote for members of the Library Steering Committee and the Title Selection Committee.
- iii. **Usage data:*** KU will share detailed overall usage information with all Participating Libraries. KU Supporters can discuss initiatives leading to broader usage of KU content as well as the adaptation of usage statistics to changing library and publisher needs.

2. Library Steering Committee

The Library Steering Committee consists of up to ten individuals from ten Supporting Libraries who are elected for a two-year term, nominated by KU Supporters. Re-elections are possible. In order to be eligible to serve on the Library Steering Committee, the nominee must be a Director, Associate Director or equivalent at a KU Supporting Library. The Library Steering Committee is willing to work with publishers to develop the KU ecosystem.

The Library Steering Committee will be responsible for:

- Making recommendations on adjustments to the KU business model and strategy for growth;
- Suggesting development of new business opportunities and partnerships;

- Providing overall strategic direction for KU;
- Approving title recommendations made by the Title Selection Committee.

Members of the Library Steering Committee will also be asked to assist with:

- Representing KU to library and Open Access communities;
- Identifying external sources of funding for KU;
- Reviewing the performance of the KU project, including indicators such as: usage data, levels of library participation, satisfaction and engagement.

3. Founding Libraries

Founding Library status was granted to institutions that made a substantial contribution to the startup and running costs of KU. The three Founding Libraries are Queensland University of Technology, The University of Melbourne and The University of Western Australia.

In addition to the benefits listed in Section 1 above, Founding Libraries will be entitled to one permanent position in total on the KU Library Steering Committee, to be decided amongst them which library shall accept this position on a two-year basis.

4. Title Selection Committee

The Title Selection Committee plays a key role in ensuring the relevance of titles to be unlatched by KU. It consists of topical experts, who actively work in acquisitions and collection development within libraries.

Nominations for the Title Selection Committee take place every two years. KU Supporting Libraries will be invited to nominate representatives and vote for the Title Selection Committee. In order to be eligible to serve on the Title Selection Committee, a nominee must be employed in a collections/acquisitions capacity at a KU Supporting Library.

The Title Selection Committee plays a key role in selecting content to be offered to libraries via KU. The Committee makes recommendations on:

- Titles to be included in collections;
- Procedures for curating collections offered to libraries via KU;
- Criteria for publisher inclusion in the KU programme;
- Subject areas included within the KU programme.

Publishers

On the publisher side, KU has formed a group that supports KU's development. Ten publisher representatives of the Publisher Steering Committee will be nominated and elected by publishers who are contributing titles to the respective round.

Members of the Publisher Steering Committee will be asked to assist with:

- Representing KU to publisher and Open Access communities;
- Identifying relevant additional models to support Open Access to be developed by KU;
- Reviewing the performance of the KU project, drawing on indicators including usage data, levels of publisher participation, satisfaction and engagement.